



**AFFIRMATIVE ACTION POLICY IN REGARDS TO PROTECTED VETERANS AND
INDIVIDUALS WITH DISABILITIES**

TO: All Employees and Applicants

FROM: David Wyatt, CEO & Executive Director

Date: March 30, 2026

The Company reaffirms its belief and commitment in equal employment opportunity for all employees and applicants in all terms and conditions of employment.

The Company has developed and maintained a written Affirmative Action Program (AAP) for protected veterans and individuals with disabilities. As AORN's Chief Executive Officer, I support the affirmative action program and urge each employee to commit to carrying out the intent of this policy. The Company maintains an audit and reporting system to determine overall compliance with its equal employment opportunity mandates. The EEO Administrator is Gloria McCamley, Sr. Director of Human Resources and they oversee the affirmative action plan development, modification, implementation, effectiveness, reporting requirements and conducts management updates. The Company invites any applicant and/or employee to review the Company's written Affirmative Action Plan. This plan is available for inspection upon request during normal business hours by contacting the Human Resources department.

As part of the Company's commitment to this overall process, it will ensure all aspects of employment, including recruitment, selection, job assignment, training, compensation, benefits, discipline, promotion, transfer, layoff, and termination processes remain free of illegal discrimination based upon race, color, religion, sex, national origin, age, genetic information, disability, protected veteran status, or a person's relationship or association with a protected veteran, including spouses and other family members. The Company ensures all employment decisions are based only on valid job requirements. Regular review helps ensure compliance with this policy.

The Company will ensure that employees and applicants shall not be subjected to harassment due to their status described above, or any harassment, intimidation, threats, coercion or discrimination because they have engaged in or may engage in any of the following activities; (1) filing a complaint with the Company or with federal, state, or local agencies regarding status covered under this AAP, (2) assisting or participating in any investigation, compliance review, hearing, or any other activity related to the administration of any federal, state, or local equal employment opportunity or affirmative action statute pertaining to the status covered under this AAP; (3) opposing any act or practice made unlawful by section 503 and/or VEVRAA, and (4) exercising any other right protected by section 503 and/or VEVRAA or its implementing regulations in this part.

Signed by:

David Wyatt, PhD, RN, NEA-BC, CNOR, FAORN, FAAN
CEO & Executive Director